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Re: "Experimentation at Scale"

To Whom it May Concern,

The author declares that:

- 1) The paper above is a review paper and did not require or receive financial support from any organization
- 2) He has no relevant or material financial interests that relate to the research described in this paper, and holds no paid or unpaid positions as officer, director, or board member of relevant organizations.
- 3) No party had the right to review the paper prior to its circulation.

Sincerely,

A handwritten signature in blue ink that reads "Karthik" with a stylized flourish underneath.

Karthik Muralidharan