

Central bargaining and spillovers in local labor markets

ASSA 2022 Virtual Annual meeting

Panel session on *Collective Bargaining, Wages, and Inequality*

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Motivation

- Centralized bargaining institutions with partial coverage are pervasive (at least 40 countries recording over 30% coverage)
- Need to update our understanding to labor markets with **employer wage-setting power, strategic interaction, and localization**
- Key questions
 - Does sectoral bargaining reduce markdowns through raising wages?
 - Do these wage effects spill over onto “close” firms?
 - How do these constraints influence the structure of wages and jobs in the broader labor market?
- Match bargaining council agreements between 2008 and 2018 in South Africa, with worker and firm-level panel data

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 - Institution of central bargaining: Much larger proportion of workers affected (here 40%), and not just small low-wage firms. (Berger, Herkenhoff, and Mongey 2019)
 - Identify spillovers through local labor markets connected by worker flows. (Caldwell and Harmon 2019; Poole 2013; Schubert, Stansbury, and Taska 2020)
- Collective bargaining effects on covered firms
 - First comprehensive profile of South African labor market. (Card and Cardoso 2021; Magruder 2012)
 - Re-allocation: Low productivity firms contract, high productivity firms expand. (Dustmann et al. 2021)

Contribution

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Static logit model

- Standard utility: $V(w_j) = \beta \ln(w_j) + \nu_{ij}$
- Probability worker is employed at firm $\ln p_j = \beta \ln(w_j) - \ln(\sum_k^J w_k^\beta)$, with associated firm labor supply elasticity $\varepsilon_{jj} = \frac{\partial \ln p_j}{\partial \ln w_j} = \beta(1 - p_j)$.
- Firms optimize profits
$$\pi_j = \max_{w_j} \frac{1}{1-\eta} A_j (p_j(w_j) N)^{1-\eta} - w_j \cdot p_j(w_j) N$$

- Wages

$$\ln w_j = \frac{1}{1+\eta\beta} (\ln(\frac{\varepsilon_{jj}}{1+\varepsilon_{jj}}) + \ln A_j - \eta \ln(N) + \eta \ln(\sum w_k^\beta))$$

- And cross wage elasticity $\varepsilon_{jk}^w = \frac{d \ln w_j}{d \ln w_k} = \frac{\beta p_k}{1+\eta\beta p_k} (\frac{\beta p_j}{\varepsilon_{jj}(1+\varepsilon_{jj})} + \eta)$
- Reasonable values, $\varepsilon_{jk}^w = 0.62$. Similar if j share small.

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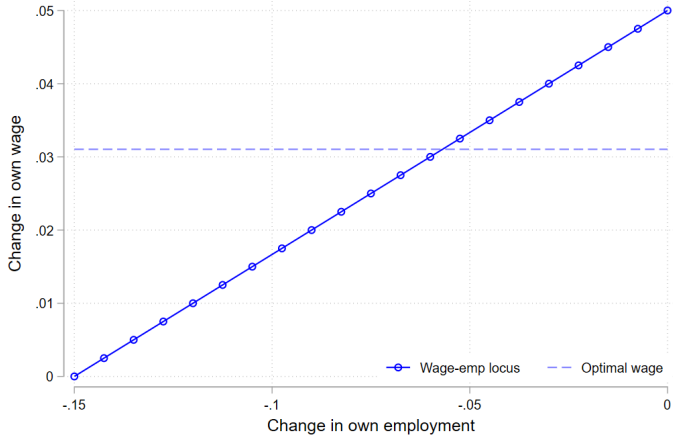
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Wage-employment locus faced by spillover firms



Dynamic logit model

- Follows Caldwell, Dube, and Naidu [forthcoming](#); Langella and Manning [2021](#): Preference heterogeneity + search + consideration sets.
- Idiosyncratic preferences ϵ_{ijt} redrawn every period. With probability λ the worker receives offers from a consideration set S of connected firms.
- Innovation: spillover effects proportional to flows

$$\begin{aligned}\frac{\partial \ln(n_{j,S})}{\partial \ln w_k} &= \frac{\partial \ln(R_{j,S})}{\partial \ln w_k} - \frac{\partial \ln(q_{j,S})}{\partial \ln w_k} \\ &= -\beta \cdot \left(\underbrace{\frac{p_k \cdot \lambda p_j \sum_{l \neq j}^S (p_l N_{l,S'})}{R_{j,S}}}_{\text{Prop. } j\text{'s hires from } k} + \underbrace{\frac{p_k \cdot \lambda p_j}{q_{j,S}}}_{\text{Prop. } j\text{'s quits to } k} \right) \\ &= -\beta \cdot f_{jk}\end{aligned}$$

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Model

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Context

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BC effects

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Spillover effects

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Discussion

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Data collection process

1. Collect agreements for all 39 bargaining councils over 2008-2018
 2. Record wages of general occupation (usually lowest), along with corresponding district council and industry in contract (some error)
 3. Match wages to employer-employee data by location \times industry, using tax data from 2008-2018 (described earlier in [essay 2](#))
- Sources of error: location \times industry matching, occupation differences
 - This is the [first comprehensive profile of bargaining councils in South Africa](#)

More on [institutional structure](#) of SA labor market.

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Bargaining council workers by earnings decile

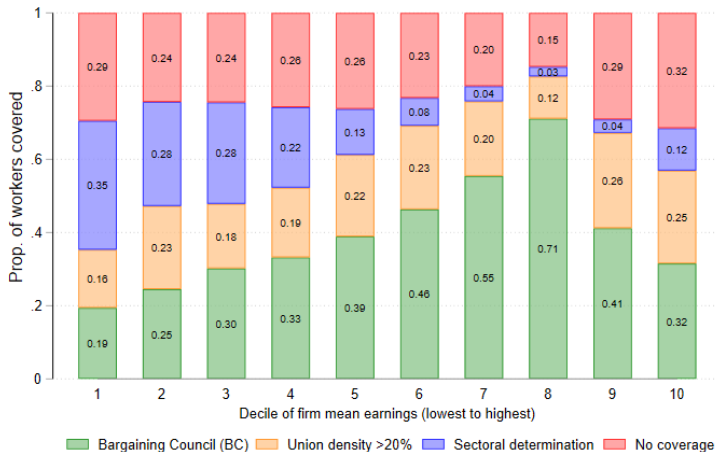


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Stacked event-study design

- Event definition: Real wage increase $\geq 3\%$
- Event time: Clean pre-period of 3 years, post period of at least 3 years, i.e. admits events 2011-2016
- Sample: Firm level, balanced firms, at least 10 workers in pre-period
- ~ 50 events, $\sim 50,000$ bargaining council firms

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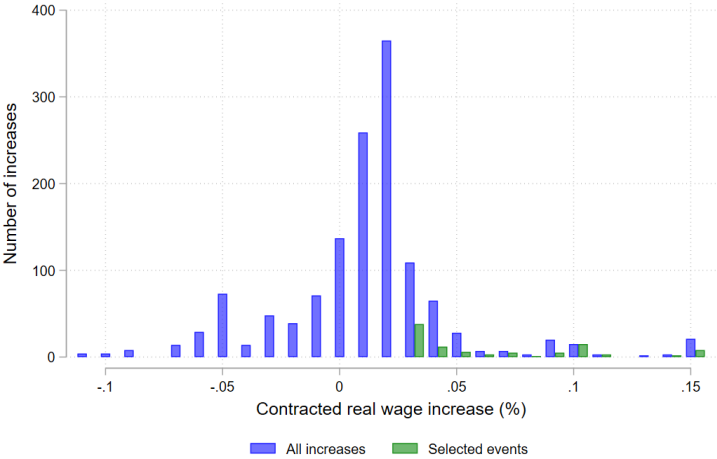
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Selected wage events



Specification for bargaining council firms

- Main specification

$$y_{j,t} = \sum_{t=-3}^{-2} \delta_t (\tau_t \times treat_j) + \sum_{t=0}^2 \delta_t (\tau_t \times treat_j) + \phi_j + \theta_{event \times loc. \times t} + \gamma_{firmsize_{t=-2} \times t} + \alpha_{wage_{t=-2} \times t} + \beta \Delta \ln firmsize_{t < -1} \times t + \psi \Delta \ln wage_{t < -1} \times t + e_{j,t}$$

- Compares bargaining council firms to other firms within the same location, of similar firm size, and wage/employment growth, netting out level firm differences.
- Exclude potential spillover firms (defined later), cluster at industry \times location

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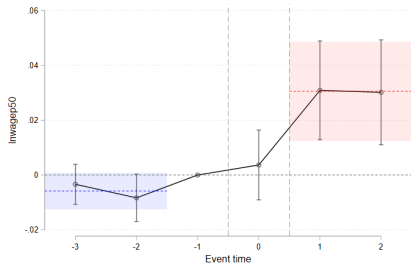
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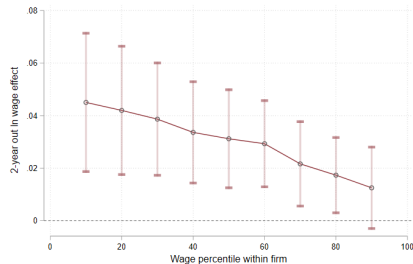
$$y_{j,t} = \sum_{t=-3}^{-2} \delta_t (\tau_t \times treat_j) + \sum_{t=0}^2 \delta_t (\tau_t \times treat_j) + \phi_j + \theta_{event \times loc. \times t} + \gamma_{firmsize_{t=-2} \times t} + \alpha_{wage_{t=-2} \times t} + \beta \Delta \ln firmsize_{t < -1} \times t + \psi \Delta \ln wage_{t < -1} \times t + e_{j,t}$$

- Compares bargaining council firms to other firms within the same location, of similar firm size, and wage/employment growth, netting out level firm differences.
- Exclude potential spillover firms (defined later), cluster at industry \times location

Direct wage effects on bargaining council firms



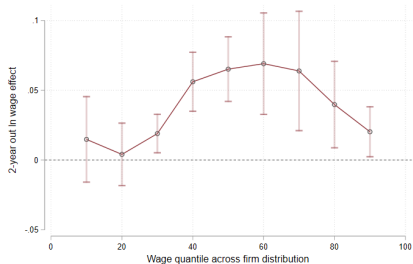
(a) Median wage of firms



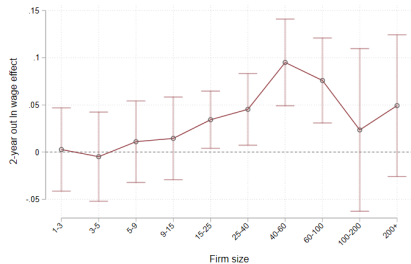
(b) Post period effect, within-firm quantiles

Effects when including spillover in control are 0.5% lower (see [here](#))

Distributional wage effects on bargaining council firms

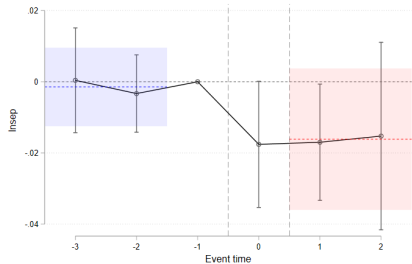


(a) Across firm wage quantiles

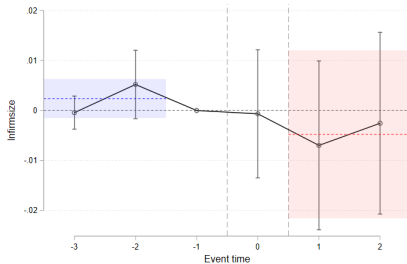


(b) Across firm size

Flow effects on bargaining council firms



(a) Separations



(b) Firm size

Effects on VA and profit per worker [here](#)

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Treatment effects of contracted wages on spillover firms

Discussion of aggregate effects, re-allocation and heterogeneity

Empirical design for spillover firms

- Very similar to main specification

$$y_{j,t} = \sum_{t=-3}^{-2} \delta_t(\tau_t \times flow_{j(c)}) + \sum_{t=0}^2 \delta_t(\tau_t \times flow_{j(c)}) + \phi_j + \theta_{event \times loc. \times t} + \gamma_{firm\ size \times t} + \beta \Delta \ln firm\ size_{t < -1 \times t} + \psi \Delta \ln wage_{t < -1 \times t} + e_{j,t}$$

- Compares firms with high flows to firms with low flows that are otherwise similar (within the same location, of similar firm size, and wage/employment growth, netting out level firm differences).
- Exclude firms in same industry as bargaining council (avoid measurement error), or control firms w/ high flows to other bargaining councils

Empirical design for spillover firms

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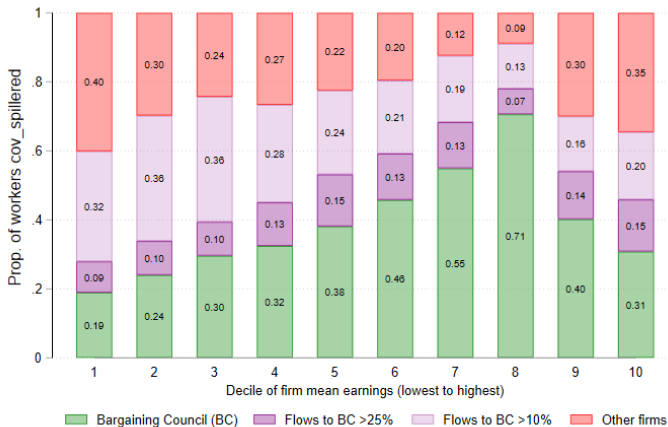
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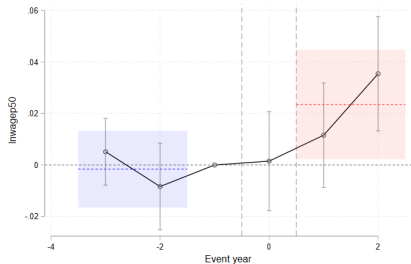
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Income location of spillover firms

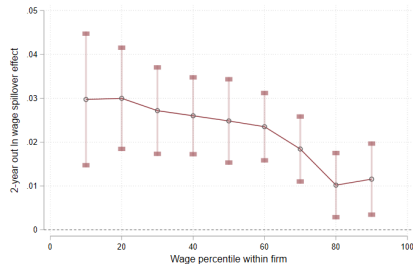


More on spillover characteristics: **Connectivity by size and geography**

Wage effect on spillover firms

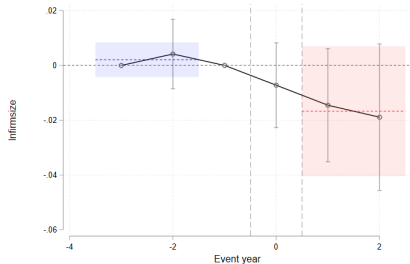


(a) Median wage of firms

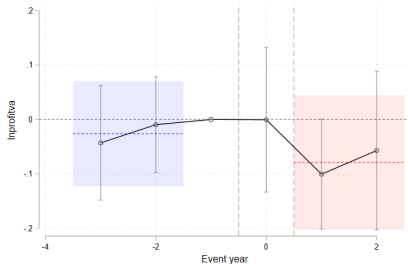


(b) Post effect, within-firm quantiles

Size effects on spillover firms



(a) Firm size



(b) Profit margin per worker

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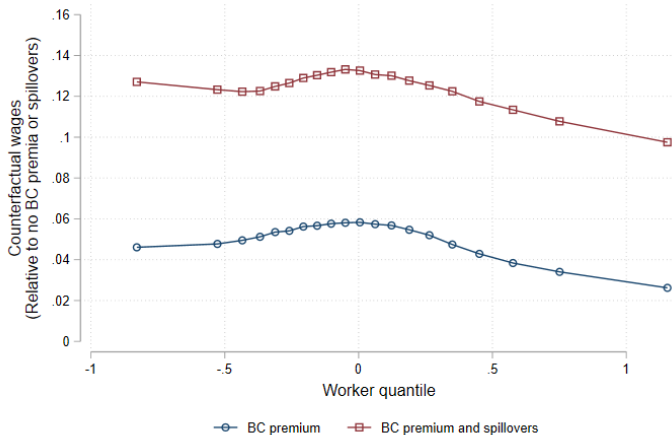
Spillover effects

○○○○○

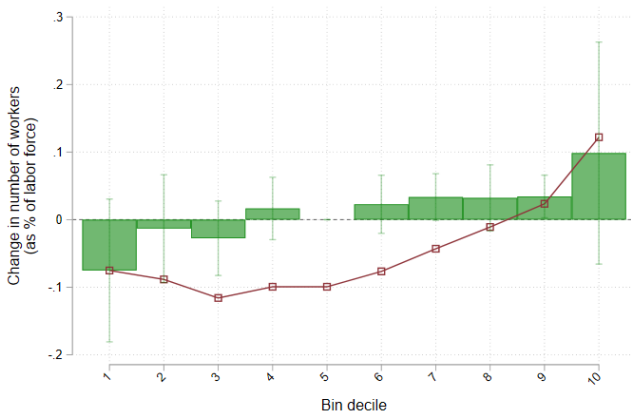
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●○○○○

Aggregate effects on the labor market



Re-allocation across bargaining council firms



See re-allocation by [wage](#)

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BC effects

Spillover effects

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Robustness and heterogeneity

- Robustness table [here](#), with similar results when
 - Controlling for pre-trends or prior large contracted wage increases
 - Weighting by size of firms or propensity score (instead of controlling for growth)
 - Restricting to national wage increases (less endogeneity to local firms)
- Heterogeneity table [here](#)
 - AKM firm effects: Consistent with re-allocation, similar for spillover firms
 - Kaitz index: As expected, firms with low min wage relative to the median local wage have more muted effects. For high min wage, wage effects are much larger, but so are the decreases in firm size. Bargaining council firms decrease profits.

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Conclusion

- Large wage effects of contracts on bargaining council firms
 - No average firm size effect, but evidence of re-allocation
- Cross wage spillover elasticity of 0.8
 - Theoretically and empirically link spillovers to mechanism of worker flows → Leverage data to get precise local effects
 - Decrease in profits
- Overall large effect on labor market structure, such that spillovers double the direct effect of contracted wage increases.
 - This study focuses on the spillover mechanism of worker flows connecting firms, but several complementary mechanisms such as norms of fairness, or union threat effects.

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Institutional structure of the South African labor market

1. Generally low wage and poor conditions for **Informal workers** ($\approx 30\%$), generally, formal sector **uncovered workers** ($\approx 15\%$), and formal sector **sectoral determinations** ($\approx 10\%$, low wage)
 2. Formal sector and only **unionized** ($\approx 15\%$, workplace bargaining)
 3. Formal sector and **bargaining council** ($\approx 30\%$, industry \times location bargaining with extended coverage, ~ 3 year contracts)
- SA literature finds 25-30% union premium (Kerr and Wittenberg 2021)
 - Magruder 2012 finds bargaining councils have negative employment effects on small firms \rightarrow consistent with re-allocation (see later)

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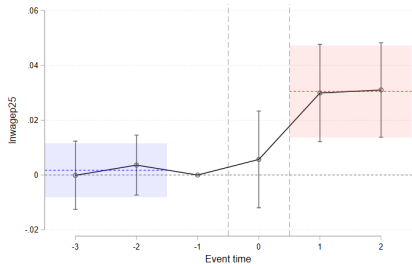
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Institutional structure of the South African labor market

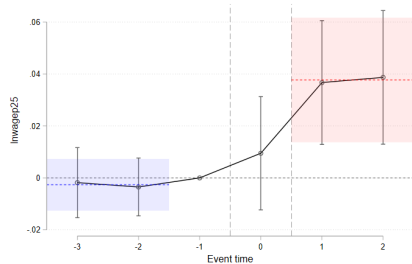
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Other effects on bargaining council firms



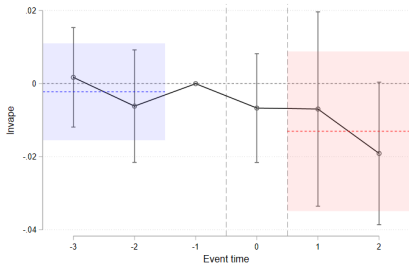
(a) Including spillover in control



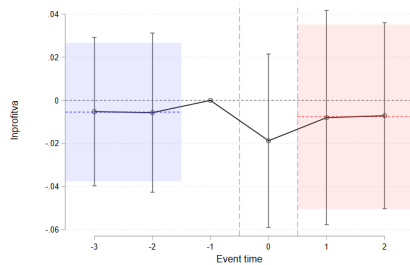
(b) Excluding spillover from control

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Other effects on bargaining council firms



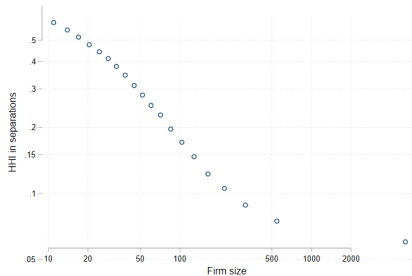
(a) Value added per worker



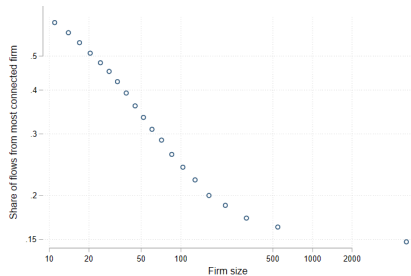
(b) Profit margin per worker

Back to bargaining council effects

Connectivity by firm size



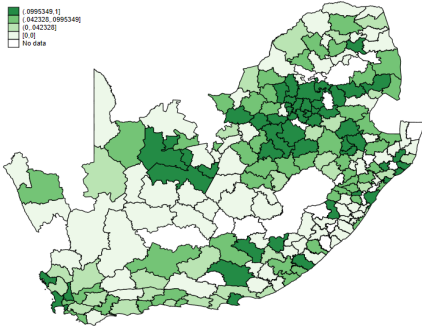
(a) HHI



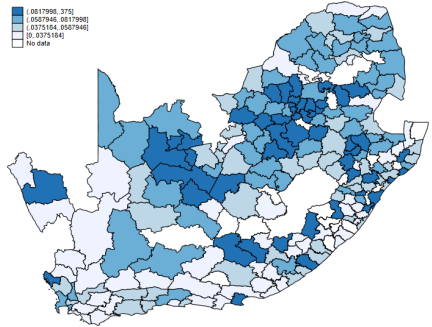
(b) Max share

Back to spillover effects

Geographic location of spillover firms



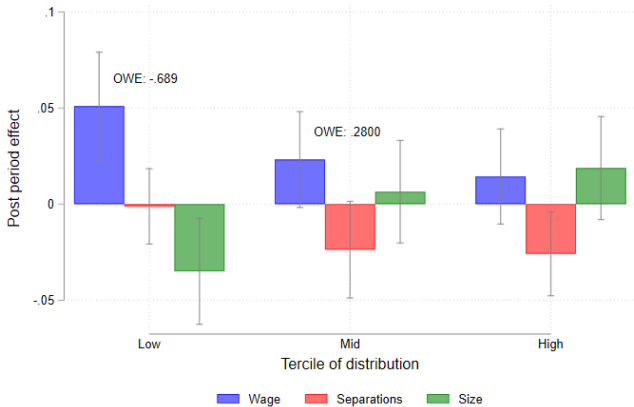
(a) Bargaining council firms



(b) Spillover firms

Back to **spillover effects**

Re-allocation in bargaining council firms: By firm wage



[Back to main specification](#)

Robustness

	(1)	(2)	(3)	(4)	(5)	(6)
	main	pretrendFE	nopreBC	sizewgt	pwgt	nation
Inwagep50	0.030 (0.010)	0.025 (0.012)	0.034 (0.014)	0.040 (0.016)	0.061 (0.011)	0.046 (0.010)
Infirmsize	-0.003 (0.009)	-0.003 (0.010)	-0.004 (0.012)	-0.050 (0.058)	-0.034 (0.010)	-0.011 (0.010)
Insep	-0.015 (0.013)	-0.015 (0.022)	-0.011 (0.020)	-0.021 (0.021)	-0.032 (0.014)	-0.037 (0.015)
Inprofitva	-0.007 (0.022)	-0.015 (0.040)	-0.017 (0.020)	0.111 (0.080)	-0.066 (0.027)	-0.022 (0.028)
Inwagep50	0.025 (0.005)	0.024 (0.005)	0.016 (0.006)	0.081 (0.029)	0.011 (0.010)	0.024 (0.005)
Infirmsize	-0.006 (0.006)	-0.006 (0.006)	-0.002 (0.007)	-0.045 (0.056)	-0.019 (0.011)	-0.006 (0.006)
Insep	-0.009 (0.009)	-0.004 (0.009)	-0.010 (0.012)	-0.012 (0.027)	0.001 (0.021)	-0.006 (0.009)
Inprofitva	-0.061	-0.050	-0.078	0.168	-0.121	-0.057
CWE	0.817	0.941	0.467	2.014	.	0.528

Back to discussion

Heterogeneity

	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)
	ffeq0	ffeq1	kaitz0	kaitz1	lseq0	lseq1	fem0	fem1
Inwagep50	0.036 (0.014)	0.017 (0.008)	0.027 (0.011)	0.085 (0.024)	0.018 (0.013)	0.040 (0.013)	0.014 (0.012)	0.032 (0.014)
Infirmsize	-0.025 (0.011)	0.029 (0.010)	0.008 (0.010)	-0.083 (0.025)	0.003 (0.012)	-0.006 (0.013)	0.013 (0.015)	0.039 (0.022)
Insep	0.009 (0.014)	-0.037 (0.018)	-0.029 (0.019)	-0.034 (0.019)	0.004 (0.013)	-0.029 (0.018)	0.003 (0.012)	0.008 (0.013)
Inprofitva	-0.019 (0.032)	0.010 (0.034)	0.013 (0.041)	-0.070 (0.028)	-0.008 (0.043)	-0.006 (0.024)	.	.
Inwagep50	0.045 (0.007)	0.010 (0.007)	0.015 (0.008)	0.064 (0.009)	0.047 (0.010)	0.018 (0.006)	0.022 (0.006)	0.026 (0.006)
Infirmsize	-0.024 (0.008)	0.020 (0.008)	-0.001 (0.009)	-0.032 (0.011)	-0.014 (0.012)	-0.003 (0.007)	0.006 (0.007)	0.008 (0.007)
Insep	-0.011 (0.012)	-0.007 (0.012)	-0.015 (0.013)	-0.013 (0.016)	-0.010 (0.012)	-0.008 (0.012)	0.006 (0.012)	0.037 (0.013)
Inprofitva	-0.069 (0.035)	-0.050 (0.029)	-0.043 (0.031)	-0.037 (0.044)	-0.033 (0.040)	-0.071 (0.026)	.	.
CWE	1.253	.	0.537	0.752	2.555	0.451	1.585	0.812

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